



July 8, 2024

**To:** Doug Lavis  
CEMATRIX (Canada) Inc.  
9727 – 40th Street Southeast  
Calgary, Alberta T2C-2P4

**Subject:** Endorsement of CEMATRIX (Canada) Inc. for Bridge Rehabilitation Works

I have partnered with CEMATRIX on multiple bridge projects where their lightweight cellular concrete was utilized as a geotechnical solution to address settlement concerns.

On the most recent project, CEMATRIX backfilled two approaches in two consecutive days. The work was executed smoothly and as planned. It was another very good experience working with them. As a specialty subcontractor, their knowledge, extensive experience, and professional team instills confidence from a General Contractor's perspective.

I would like to commend CEMATRIX on their approach to safety. Their program met or exceeded all of our requirements and they demonstrated that they share Graham's core value of integrating HSE principles into every workday. This was evident by their team proactively bringing up some site-specific safety considerations during our preconstruction meeting which allowed us time to plan accordingly with the necessary controls to maintain a safe work site for all.

CEMATRIX also performs quality testing to verify project design requirements are met, and they were able to modify their standard practices to accommodate additional samples per our request. This was greatly appreciated as it eliminated the need for additional costly testing by a third party.

Based on the above information, I endorse CEMATRIX for use on lightweight fill projects, and I am willing to discuss Graham's experience with any interested clients contemplating the use of cellular concrete in their projects.

Sincerely,

A handwritten signature in blue ink, appearing to read "Bobby Johal", written in a cursive style.

Bobby Johal, Project Manager  
Graham  
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